50 Years of Touching Lives Through Health: A Timeline

Health Care is a Right and Not a Privilege

The story of Marin Community Clinics begins in 1972 when a group of local volunteer doctors and nurses founded **Medical Contact Services of Marin.** The mission was simple: to provide free health care and screenings to anyone who needed it.



1972

Medical Contact Services of Marin begins operating out of Episcopal Church of Our Savior in Mill Valley and Fairfax Community Church

2,300 patient visits provided in its first year of operation

Throughout the remainder of the decade, **free episodic health care & screenings are provided** to people of all ages without discrimination



1980's Adapting to Meet the Need



Nationally, community health centers gained popularity concurrent with the need for low-cost community clinics dedicated to serving low-income and uninsured people. Statewide, an immigration surge brought profound cultural, economic, and political shifts. In Marin County, the Clinic's patient base shifted as well – with many new arrivals coming from war-torn Central American countries.

1987

By its 15th anniversary, the newly-named Marin Community Clinic replaces a largely volunteer team with a paid staff

Embracing cultural awareness and sensitivity, Marin Community Clinic adds bilingual staff to better serve the growing Spanish-speaking population



Al Varner, MD, longtime volunteer doctor

"In the 1980s, healthcare was very different. Indigent patients didn't have anywhere else to go except for the emergency room. So, the ER was their first contact in most cases. Oftentimes, people who had trouble communicating or understanding directions fell through the cracks or were too late to receive attention. The ER was their primary care doctor."

From Emergency to Preventative Health Care

Thanks to strong connection and collaboration with Marin General Hospital (now MarinHealth), the Clinic established a permanent location. Patients began to receive consistent, comprehensive medical services and could rely on Marin Community Clinic as their medical home.



Marin Community Clinic moves to 250 Bon Air Road, Greenbrae – located on the grounds of Marin General Hospital



Together we can create a healthy community, one person at a time



Marin Community Clinic becomes a **Federally Qualified Health Center (FQHC)**: Federal funding now covers partial costs of uninsured patients; strict quality and management standards are met

Michael Harris, MD, former Board Member

Becoming a Federally Qualified Health Center was a game changer for the Clinic. It allowed the organization to get cost-based reimbursement, which was 5x's more than what they were previously able to get from Medi-Cal for seeing the same patient. It gave the Clinic the ability to provide coverage for patients who were uninsured or underinsured, and it allowed the hospital to alleviate ER wait times by referring non-emergency care and encouraging people to establish care at Marin Community Clinic.



8,056 patients served in 30,075 visits: Increased funding and a stable location brings continued growth and boosts access to services

1998



From Surviving to Thriving

By the 2000's the organization was at a crossroads. To keep up with the needs of the community **expansion was critical**. Having already earned the trust of the community it served, the Clinics garnered the attention of local officials, community leaders, and most importantly, generous donors.

2001

The organization expands, opening a clinic in Novato to serve Northern Marin

2003

More clinics; more jobs: **Paid staff reaches 80 people**

2005

Word about excellent and compassionate care spreads within the community: **12,816 patients served in 44,417 visits** – 30% of patients uninsured



2006

14,240 patients served in 47,947 visits

2007

Marin Community Clinic is renamed as Marin Community Clinics, pluralizing *Clinics* to reflect the organization's multiple sites



Ann Reppun, NP, employee since 2004

"I have watched the leadership guide this institution...it's not an easy job! It's everyone, the leadership and the boots on the ground. We all have the same goal of excellent patient care for this underserved community. That makes me really proud to work here."





2008

A pivotal **Building a Healthy Future** campaign generates \$9.8 million, funding a state-of-the-art **medical & dental clinic at 3110 Kerner Boulevard in San Rafael**

2009

San Rafael Clinic opens and dental was launched within the new clinic

Campaign funds allow for **the relocation of the Novato Clinic** to 6100 Redwood Boulevard

Meeting the Need

A commitment to "whole-person" care, key partnerships, and an evolving understanding of social determinants of health brought new funding to Marin Community Clinics. Meeting the community's need meant adding a multitude of additional services.

2010

Clinics expand services; offer patients **behavioral health, family planning**, and **gynecology services**

Funded by the American Recovery and Reinvestment Act of 2009, a **new dental clinic opens** adjacent to the Novato medical clinic

2011

Marin Community Clinics begins delivering obstetrics care in a transfer of services from the County of Marin; opens clinic on County of Marin's Health & Wellness Campus in San Rafael



Linda Tavaszi, PhD, former Board Member and Chair; CEO from 2011 to 2017 "What I have seen at the Clinics over 35 years, and what I believe has contributed to its success over the years, is love. It is an operation of love."

2012

Marin Community Clinics becomes a recognized **Patient Centered Medical Home (PCMH)**, increasing focus on patient access and self-management, chronic disease management, and care teams

Clinics **offer in-house pharmacy service**, providing added convenience and discounted prescriptions

2013

Clinics partner with University of California School of Optometry (Berkeley), launching an optometry program

2014

Clinics open Health Hubs - weekly 'mini health fairs' offering free nutritious food, nutrition education, health screenings, and more

2015 & 2016

Clinics offer Radiology providing convenient on-site diagnostic x-rays

2016



Novato South Clinic opens with dental, radiology, lab, pediatrics, and behavioral health

2018

Clinics partner with the Tamalpais Union High School District to provide health screenings and services at high schools

County of Marin's **Infectious Disease Services transition to Marin Community Clinics**



2019

County of Marin's Fourth Street Dental office in San Rafael transitions to Marin Community Clinics

Marin hit by massive fire-prevention power outages; Clinics remain open with the help of emergency generators

Adapting to Change – Resilient Health Care

Marin Community Clinics is the largest nonprofit community health center in Marin. The Clinics' mission is **to** *promote health and wellness through excellent, compassionate care for all.*

The COVID-19 pandemic changed the world. Its lasting impact adversely affected the Clinics' patient base, exacerbated the need for public health services, and continues to bring about new challenges.

Touching Lives Through Health

2020

A branding overhaul brings a fresh look

Clinics pivot to telehealth care within 5 days of initial Shelter-in-Place shutdowns; a testament to the organization's ability to adapt



COVID-19 pandemic hits Marin County – Clinics teams mobilize and adapt to rapidly changing guidelines

Clinics partners with County of Marin to test patients, staff, and the community for COVID-19; opens COVID-19 Respiratory Clinics to treat infected patients

Melanie Thompson, DO, Chief Medical Officer

"The greatest joy in vaccination is not just the deep gratitude expressed by patients but also seeing the joy of all of our staff. With every vaccine we give, we know that we may be preventing entire families from experiencing immeasurable grief."



2021 39,179 patients served; 263,083 visits; 577 employees

Vaccines become available January 2021; the Clinics immediately become a major vaccine hub

Clinics launch *Campaign for the Next Decade* to fund: the Greenbrae Clinic, West San Rafael Clinic, San Rafael Dental Complex, and recruitment and retention **Greenbrae Clinic opens**; expands care for adults and older adults



The Clinics commits to reducing Green House Gas emissions, strategically implementing ongoing green initiatives

2022

West San Rafael Clinic opens; expands access to telehealth care services and in-person care as needed

Mitesh Popat, MD, MPH, Chief Executive Officer

"Health care is foundational for well-being. At the Clinics, we believe that it doesn't matter who you are, you will have access to quality health care. That drives our work every day. We will continue to work toward a healthier future, inspired by our important legacy."



To boost dental capacity, renovations begin at 411

Fourth Street in San Rafael; expansion expected to be

completed in 2023